

The Market for Marketers



Overview Recession fears have grown in 2025, uncertainty and volatility continue to grow, and the consumer appears to be in a tenuous financial position. Consumer brands, Industrials, eCommerce/SMBs, certain B2B services are all impacted. Direct effects, add a 125% tariff(averaged out as as the cost is diversified across the supply chain, think Vietnam, India, Indonesia) on new Nikes, iPhones, or most of what you buy. There are second and thirds order effects, ie your clients can no longer afford to swap service providers or upgrade their usage. How will your brand be impacted, what verticals and industries? How do consumers react? What have brands done in prior recessions?

As of Apr-11-2025 | *As of Apr-14-2025 10:11 AM ET |

Sector	Today*	1-month	3-month	YTD
S&P 500 Consumer Staples Sector	+0.87%	-1.49%	+6.08%	+3.70%
S&P 500 Utilities Sector	+1.56%	-1.74%	+0.94%	+0.79%
S&P 500 Real Estate Sector	+1.45%	-7.42%	-0.82%	-4.56%
S&P 500 Financials Sector	+1.63%	-2.56%	-1.36%	-3.48%
S&P 500 Health Care Sector	+0.46%	-7.06%	-1.98%	-0.49%
S&P 500 Materials Sector	+1.10%	-5.63%	-2.88%	-3.82%
S&P 500 Industrials Sector	+1.19%	-4.66%	-4.36%	-4.62%
S&P 500	+1.30%	-4.47%	-7.96%	-8.81%
S&P 500 Communication Services Sector	+1.53%	-5.82%	-9.72%	-9.05%
S&P 500 Energy Sector	+0.94%	-9.59%	-10.05%	-7.47%
S&P 500 Information Technology Sector	+1.82%	-4.22%	-13.80%	-15.29%
S&P 500 Consumer Discretionary Sector	+0.65%	-3.45%	-15.98%	-17.01%

Equities by Sector

Impact by Tariffs and Recessionary fears

Consumer Staples, Utilities and Real Estate remain strong due to a flight to safety, defensive positioning, and expectations of future rate cuts. Consumer Discretionary and Information Technology have been the worst performers. IT contains the semiconductor subset facing headwinds from geopolitical uncertainty, plus bloated valuations prior to tariff uncertainty. Automobiles and Textiles have seen ~30% declines from global supply disruption and fear of a consumer slow down.

Your marketing efforts should not be dependent on broad public equities performance but we understand the need to react to a changing business environment. These are the times when marketing dollars go furthest. Think through the second and third order effects and consider how you can support the business around you.

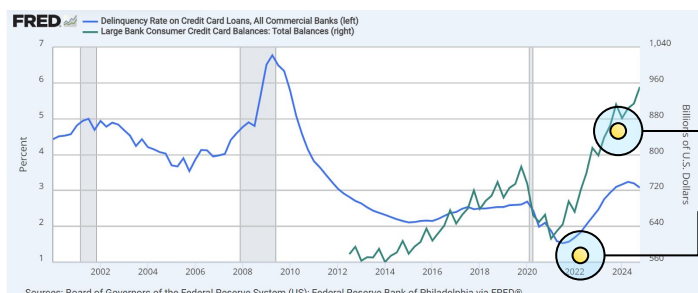


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The Consumer and Brands



Credit Card Balances continue to rise

+50% from Covid lows and +30% vs pre-Covid. Buy Now Pay Later and Credit Cards are being used more frequently as consumers run out of savings.



Credit Delinquency Rates - 1.5% to 3%

Delinquency Rates are back above pre-Covid levels but nowhere near the '08 crisis.



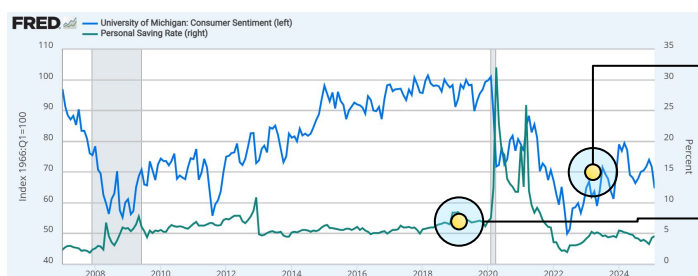
Consumer Sentiment remains low but rising

Geopolitical instability can drive reduced sentiment even as markets are outperforming the '08 recovery. Main Street vs Wall Street.



Personal Savings are almost gone

The personal savings through Covid have not been sustained, the consumers have spent through this additional cash over the last 2 years.



Consumers don't react to **actual** market conditions but rather a **perception** of market conditions

And their *personal* financial position. (See Consumer Sentiment above) Today's consumer faces adversity from all sides; higher prices from tariffs, higher interest rates, and non-existent savings. Prepare for a more stretched consumer than in 2008 or 2020. During a recessionary period it is beneficial to consider the psychological state of your audience, take into consideration the consumers' emotional reactions to the economic environment. Those consumers with a positive outlook will continue to spend through a downturn.

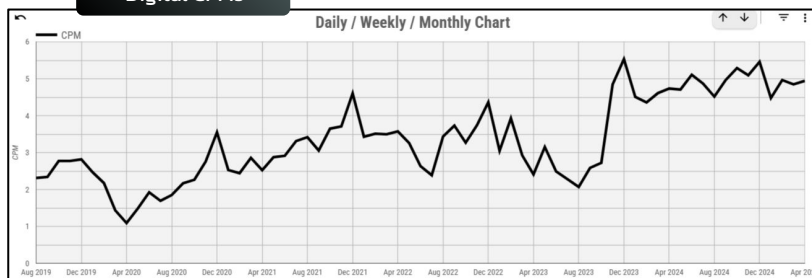
React by becoming more aggressive with the right audiences and with the right message

DotCom (2001), the GFC (2008), and Covid (2020), saw 10-15% declines in ad spend. In 2020, Audio and OOH spends declined 20-30% (excluding political advertising) and Digital grew by ~8%. Don't destroy your funnel, think about trading down not out, reduce your frequency to save the incremental customer, focus on existing vs new, move to value and quality messaging. Be bold and increase your share of voice amidst declining CPMs and noise. "Brands that increased or maintained advertising spend during recession saw 256% higher sales growth post-recovery than those who cut spending (only 19% growth)" - McGraw-Hill.



Overview As discussed a slowing economy and tariffs impacts the consumer, with knock on effects for brands. It also impacts the way we buy media, whether that's the cost of buying, or the channels we buy on. Global ad spend growth downgraded to 6.7% in 2025 (\$1.15 trillion), a \$20 billion cut from prior forecasts due to tariffs, EU regulations, and stagflation risks. Let's take a quick look at how Digital CPMs have been impacted and think through how we can approach a changing digital landscape.

Digital CPMs



CPMs by Platform

LinkedIn CPMs flat/declining (B2B uncertainty) vs. overall digital CPMs up ~100% since 2019.

Digital advertising remains resilient, with Alphabet, Amazon, and Meta projected to control >50% of the market by 2029

Recession opportunity: CPMs drop as competitors pull back (e.g., 2008 saw -27% newspaper, -22% radio, but only -2% digital)

What we are seeing



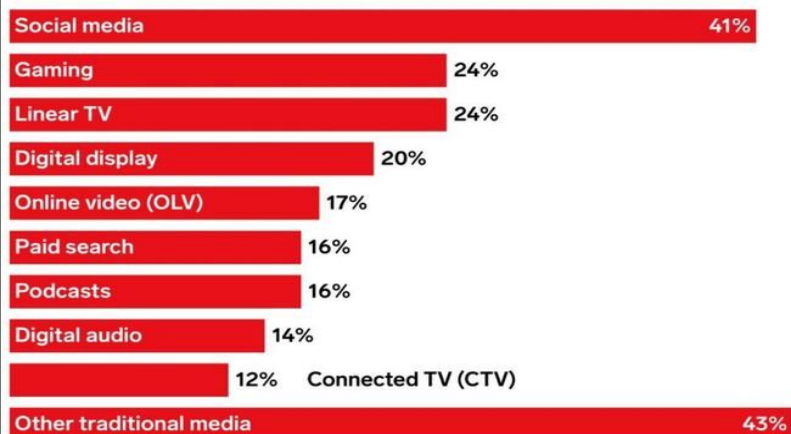
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Projected Ad Spend Cuts Due to Tariffs in 2025 According to US Advertisers, by Channel, Feb 2025

% of respondents expecting budget cuts



CPMs by Platform

Advertisers intend to decrease budgets due to tariffs. The size of these cuts is not known.

41% of advertisers expect Social budget cuts, this is likely one of their largest line items. 43% of respondents expect "Other Traditional Media" cuts, likely OOH, Experiential, and Print.

Only 13% expect CTV cuts, consumers tend to stay home during economic stress, meaning their usage of streaming services and connected TV will increase.

As advertisers pull back on these channels it will create opportunities for brands to find efficient niches and new audiences that have less exposure from competition.

Competitive Advantages in Downturns

- Cost efficiency: Lower media prices (+256% sales growth post-recession for brands that maintained spend).
- Reduced noise: 8% higher purchase intent when ads align with content.
- Market share capture: Amazon's Kindle launch during the 2008 recession succeeded due to less competition.

Reducing Digital Wastage

- Contextual targeting: Ads placed alongside aligned content boost ROI by 8%.
- Platform shifts: Prioritize YouTube/CTV (70% video consumption via streaming by 2029) with strict brand-suitability tools.
- Audience refinement: Use exclusion lists to avoid misaligned content and diversify beyond English-language campaigns.

Rework Messaging

- Existing customers:
 - Highlight value/quality over discounts.
 - Leverage retention campaigns (cheaper than acquisition).
- New customers:
 - Align with social causes (69% prefer brands supporting conscious causes).
 - Use geo-targeting for local audiences amid declining tourism